



*Biblical World News
365 Days a Year*

<http://watch.org>

WILLIAM KOENIG

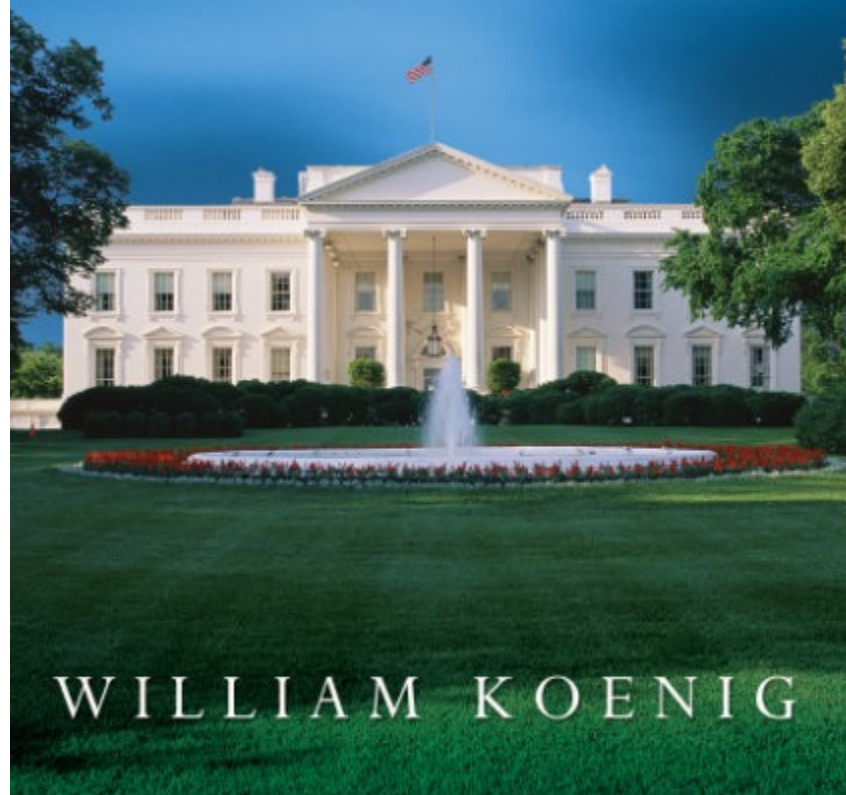
EYE^{TO} EYE



FACING THE CONSEQUENCES OF
DIVIDING ISRAEL

REVEALED

OBAMA'S LEGACY



WILLIAM KOENIG

Koenig's Eye View from the White House



Inside the White House — Obama and judgment ... God's pattern of judgment ... George Barna survey: Less than 1 percent of young adults hold biblical worldview ... The collapse of absolutes ... Israeli citizens are developing the technology backbone for the world's final-day communication infrastructure ... Biblical perspective: The world will watch the 'two witnesses' from Jerusalem

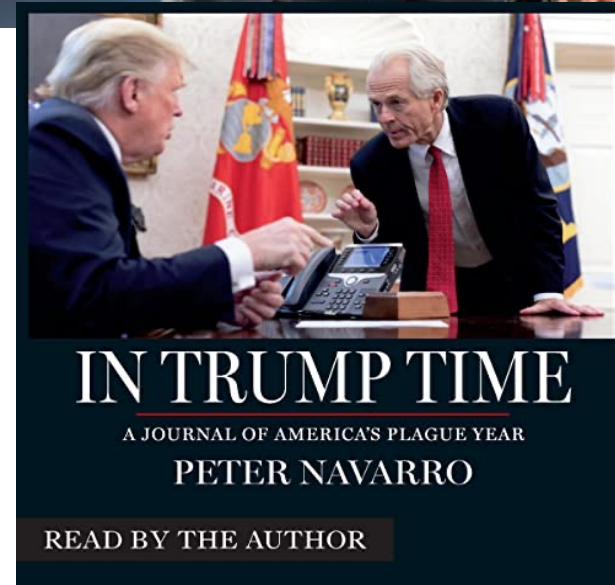
News Briefs — Iran, Iraq and Syria reach \$10 billion gas pipeline deal ... Iran alarmed by Turkish response to Syrian protests ... CFR makes globalist recommendations for Pakistan, says US should include Taliban going forward ... Scientists come closer to discovering invisible mass for particles ... 'Don't ask, don't tell' repeal a political payoff

Connecting the Dots — Perilous times and the debt debate

*Land of Israel:
Corresponding events of 9-11 and coronavirus have cost
U.S. govt./ Federal Reserve \$15.7 trillion*

When the covenant land of Israel is negotiated or compromised, you can observe an atmospheric and/or disruptive response in the country responsible ([Joel 3:2](#)).

The two largest catastrophes in U.S. history corresponded to direct White House role in establishing an Arab state in Judea and Samaria.



Bush – Abdullah two state plan - 9-11-2001

Trump-Kushner – Peace to Prosperity Plan – 1-28-2020

Those two events have cost the **United States just under \$15 trillion and growing for the war on terror in the Middle East totaling \$6.4 trillion** and so far, lawmakers have enacted six major coronavirus bills totaling **\$5.3 trillion** and the **Federal Reserve has committed/disbursed \$4.0 trillion out of \$6.2 trillion** allowed.

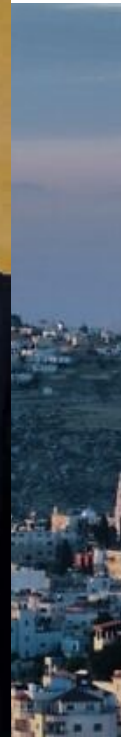
These major events have dramatically changed life as we know it in America, Israel, and the world.

These figures do not include the enormous costs to businesses and individuals. On a positive note, this has accelerated final-day events.

*US - Israel Acceleration of Final Day Events
Spoken of in the Book of Revelation*



*Trump's 'deal of the century' presented with
map at White House - January 28, 2020*



**PEACE TO
PROSPERITY**

A Vision to Improve the
Lives of the Palestinian
and Israeli People



Trump Peace to Prosperity Plan and the Global Peace Plan Accelerated Final Day Events – Jan. 28 – Feb 4. 2020



Peter Navarro memos warning of mass coronavirus death circulated - January 29, 2020

Navarro's grim estimates are set out in two memos — one dated Jan. 29 and addressed to the National Security Council, the other dated Feb. 23 and addressed to the president. The NSC circulated both memos around the White House and multiple agencies.

In the first memo, Navarro makes his case for "an immediate travel ban on China."

The second memo lays the groundwork for supplemental requests from Congress, with the warning: "This is NOT a time for penny-pinching or horse trading on the Hill."

1.29.20

MEMORANDUM TO NSC
FROM PETER NAVARRO
RE: IMPOSE TRAVEL BAN ON CHINA?

If the probability of a pandemic is greater than roughly 1%, a game-theoretic analysis of the coronavirus indicates the clear dominant strategy is an immediate travel ban on China.

We confront two stylized choices: Aggressive Containment versus No Containment. We face two stylized outcomes: A relatively modest "seasonal flu-like" outcome with relatively low rates of transmission and mortality versus a more deadly "pandemic flu" such as witnessed with the Asian, Hong Kong, Spanish, and Swine Flus.

Costs estimates range from zero in the Seasonal Flu/No Containment outcome to \$3.8 *trillion* in the Pandemic/No Containment outcome. These cost estimates account for both the loss of economic activity and human life and are derived from a recent CEA study.

	"Seasonal Flu"	Pandemic
Aggressive Containment	-\$2.9 Billion	-\$34.6 Billion
No Containment	0	-\$3.8 Trillion

Peter Navarro memo to President Trump warning of mass coronavirus death circulated - February 23, 2020

MEMORANDUM TO PRESIDENT

THROUGH NSA, COS, COVID-19 TASK FORCE

RE: REQUEST FOR SUPPLEMENTAL APPROPRIATION

There is an increasing probability of a full-blown COVID-19 pandemic that could infect as many as 100 million Americans, with a loss of life of as many as 1-2 million souls.

The White House announced the formation of the Coronavirus Task Force – January 29, 2020

The White House announced the formation of a task force to monitor the coronavirus.

Press secretary [Stephanie Grisham](#) said in a statement that **the task force has met daily since Monday, Jan. 27.**

Secretary of Health and Human Services Alex Azar is leading the task force, the White House said. Other members include national security adviser Robert O'Brien, Centers for Disease Control and Prevention (CDC) Director Robert Redfield, top National Institutes of Health official Anthony Fauci and several other administration officials



Abraham Accords signing, September 15, 2020



*Sally derives from the Hebrew 'Saray/Sarah' name:
Was Hurricane Sally/Sarah a response to the Abraham Accords?*

Abraham Accord Signing at White House September 15, 2020



*Israel goes into national lockdown beginning
on Rosh Hashanah, through Yom Kippur and Sukkoth
72 hours after Abraham Accord Signing*

- The three-week national lockdown was timed to coincide with the Rosh Hashana and Yom Kippur holy days and the festival of Sukkot, in the hope of causing less economic damage because business slows down in any case around the holidays. It was also aimed at preventing large family meals that could become petri dishes for the virus.



September 18, 2020

The Abraham Accord is Cursed

- Stopped the extended sovereignty of 134 Jewish communities in Judea and Samaria.
- Continued the 'two-state' false narrative.
- Continues the UN Resolutions 242 and 338.
- Resolutions which call for Israel to give back land to 1967 lines with swaps and the division of Jerusalem.
- Mentions the Arab peace plan of 2002.



The Abraham Accord is Cursed

- Abrahamic covenant and land covenant applies only to Isaac and his seed. Genesis 17:19-21
- The land which I gave Abraham and Isaac. Genesis. 35:11-12
- The Land as an everlasting possession. Genesis 48:3-4
- Israel's land not to be sold or exchanged. Ezekiel 36:24, Ezekiel 48:14, Ezekiel 48:29
- Isaac and his seed is the heir, not Ishmael. Galatians 4:22-31





Ambassador David Friedman, June 2, 2022

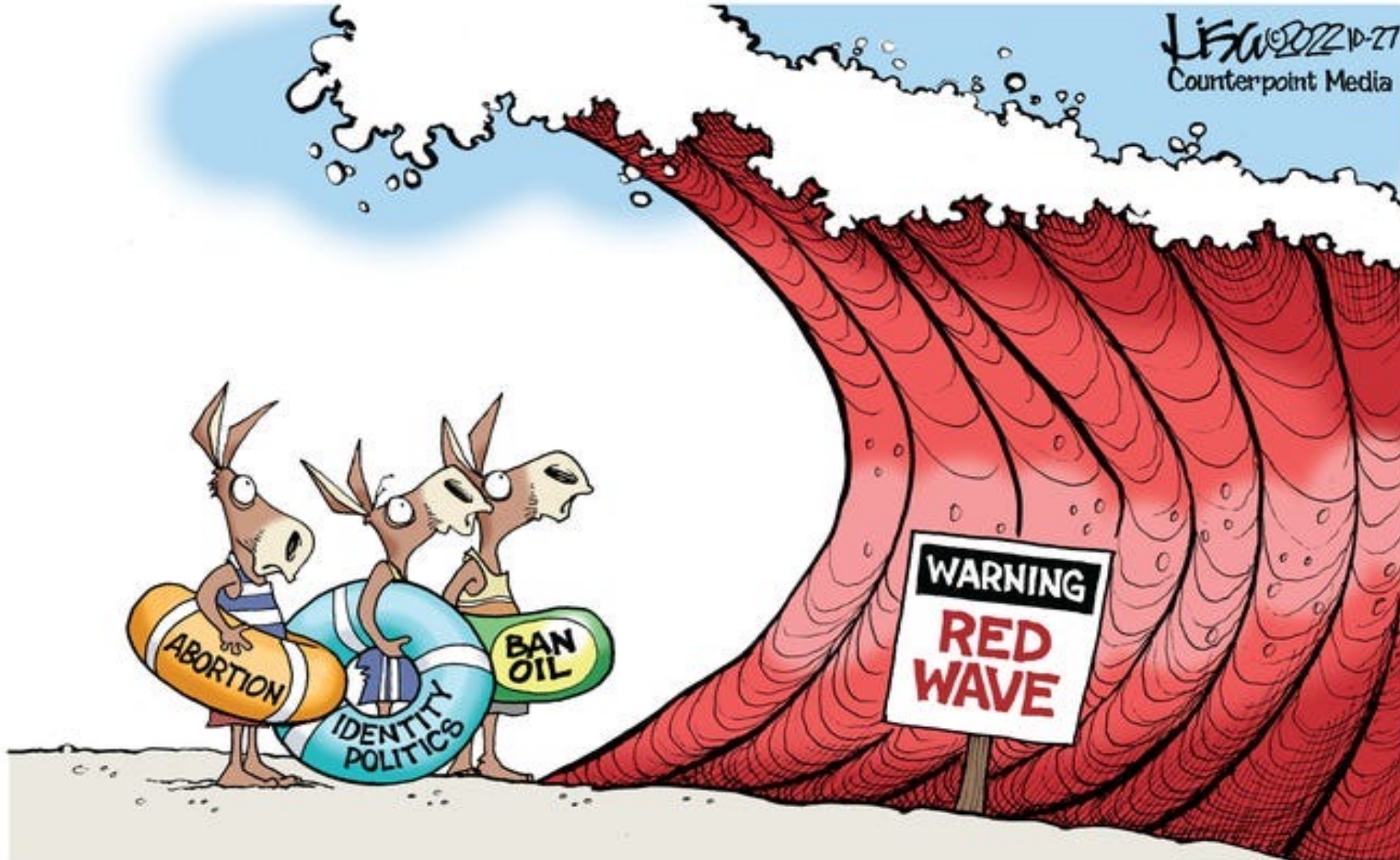
US Midterm Election – Nov. 8, 2022

Koenig on November 4:

Praying what happened with the Brazilian vote won't happen in the U.S. While millions of Republicans were working hard to get out the vote, billions of dollars was spent, the voting machine fraudsters were planning their electronic election manipulation.

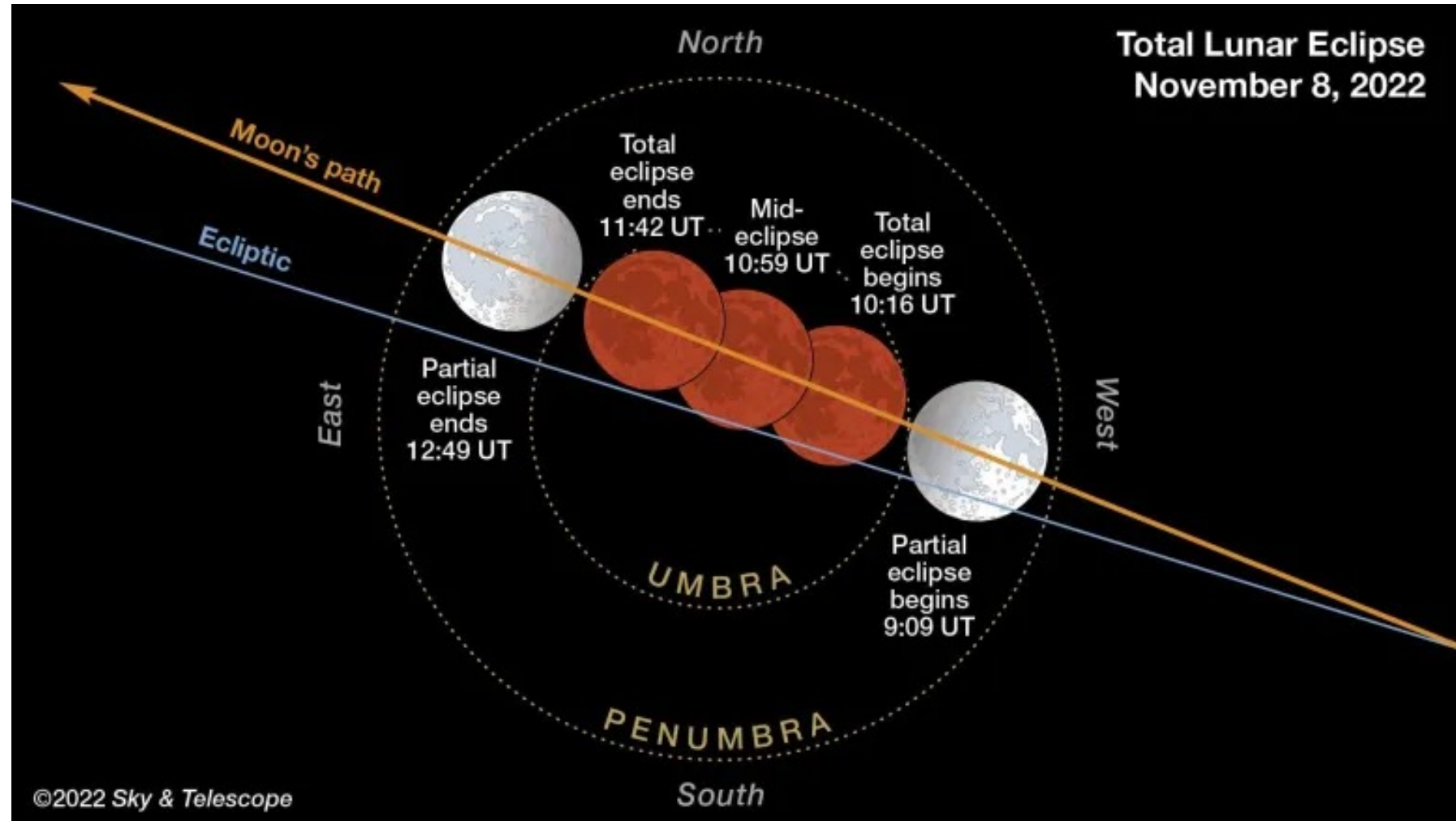
Vote fraud has been successful in two of the largest countries in the world

What happened to the red wave?



November 7–8, 2022

Total Lunar Eclipse (Blood Moon)



4:09 am to 11:42 am Washington, D.C. time

Questions about the 2022 Midterm Election

Red wave didn't happen. Why?

Unpopular Biden (9/+2) successful midterm where Clinton (52/8), Bush (30/6), Obama (63/6) and Trump (40/+2) had big losses

Voting machine manipulation – sophisticated. Is it becoming stealth?



Was Civil War Spared?

- Clintons, Obama, Biden said the future of America's democracy is at risk because of a possible major Republican victory.
- Mainstream media commentators especially MSNBC and CNN called Republicans fascist.
- Democrats thought they could win with abortion, LGBTQ and critical race theory. Polls showed those issues low on the voter's mind, but it was just enough votes to win close races.



Today's Democratic Party

Party of abortion, LGBTQ agenda and grooming, same-sex marriage, gender confusion, critical race theory, lawlessness, climate control lunacy, open borders, fiscal irresponsibility, absurd coronavirus vaccination requirements and lockdowns, allowing Chinese influence, speak divisive rhetoric and much more.

Furthermore, we are a constitutional republic, not a democracy.



U.S. Political Division

- Trump factor – fatigue and exhaustion
- Trump's very loyal base
- Was reconsidering running then Mar a Lago raid and possible indictments, all but forced him to run
- 2024 race perspective
- House investigations – major division and vitriol
- Hunter Biden and Joe Biden
- Fauci
- Atty General Merrick Garland
- FBI Director Christopher Wray



Brazil and South America

- Bolsonaro vs Lula
- As goes Brazil as goes South America
- 12th largest economy in the world
- Globalist prize - Amazon



Brazil and South America

- Enormous resources, number one soyabean exporter, fertile soil, rare earth minerals, oil and gas, lumber and much more.
- Chinese role in Brazil and South America



Biden Administration Role in Brazil election

August 5, 2021:

Biden Role: National Security advisor, Jake Sullivan met President Bolsonaro **to insure election integrity.**



CIA chief told Bolsonaro government not to mess with Brazil election, sources say

May 5, 2022: CIA director last year told senior Brazilian officials that President Jair Bolsonaro **should stop casting doubt on his country's voting system ahead of the October election**, sources told Reuters.



US State Department on Brazil elections

May 22, 2022:

"It is important that Brazilians have confidence in their electoral systems," a U.S. State Department official said in a statement when asked for comment, adding that the United States is confident of Brazil's institutions, including free, fair and transparent elections.



*Biden, Bolsonaro to hold first meeting
amid election worries*



How Team Biden Tried to Coup-Proof Brazil's Elections

Foreign Policy Magazine – 10-28-22

Sunday, October 30, election in Brazil will be a test for more than Jair Bolsonaro's integrity.

Top officials from the White House, Defense Department, State Department, and even the CIA have held meetings and calls with Brazilian officials to try to head off any efforts by Bolsonaro to subvert the results of the country's heated presidential elections.



9th Summit of the Americas in Los Angeles on June 9, 2022

09:05



Instagram ~



Visit the Electoral Justice website for official 2022 election information.



Liked by clarissaludovico and others

michellebolsonaro 2 2 ✓

Que as benções do nosso Deus estejam sobre o Brasil e sobre Israel.

Deus, Pátria, Família, Liberdade.

View all 6.206 comments





First Lady Michelle Bolsonaro , October 29, 2022



Tweet



David M Friedman ✓

@DavidM_Friedman

...

Bolsonaro should have kept his promise to move Brazil's Israeli embassy to Jerusalem. I think (based on conversations with Brazilian leaders) it would have made a difference in the outcome.

timesofisrael.com/brazils-lula-d... via @timesofisrael



timesofisrael.com

Brazil's Lula defeats Bolsonaro to become president again

Voting equipment

"I consider it completely unimportant who in the party will vote, or how; but what is extraordinarily important is this — who will count the votes, and how."

Joseph Stalin, Premier of the Soviet Union 1929-1953

Why are friends of Obama and Soros major investors, board members and directors of voting equipment companies?

Lord Mark Malloch-Brown was chairman of the Smartmatic Board since 2014 – 2020.

He is connected to Soros through the Open Society Foundation, an organization that gives grants to civil society organizations around the world.



Why are friends of Obama and Soros major investors, board members and directors of voting equipment companies?

Malloch-Brown serves on the [Open Society Global Board](#).

Malloch Brown became President of Open Society Foundations started by George Soros in December 2020



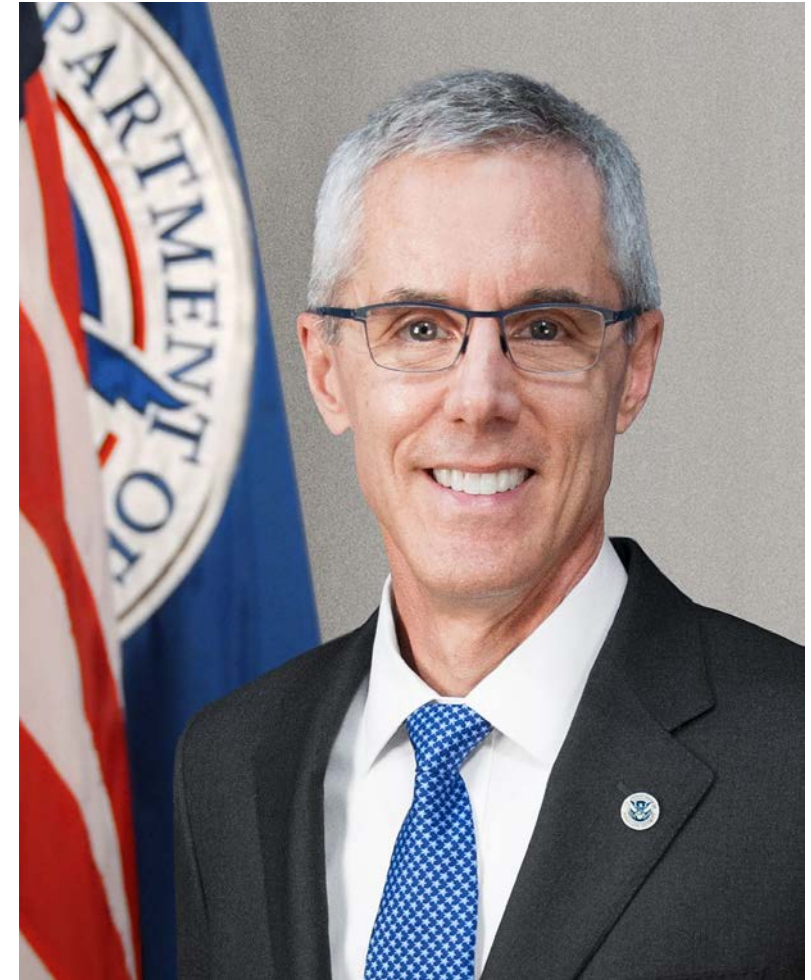
Why are friends of Obama and Soros major investors, board members and directors of voting equipment companies?

Peter V. Neffenger was Secretary of transportation for Obama July 6, 2015 – January 20, 2017.

Neffenger is now the Chairman of the Board of Directors of Smartmatic, a multinational company building and electronic voting systems.

Neffenger was the administrator of the Transportation Security Administration (TSA) under Barack Obama.

Neffenger was appointed to be on Biden's transition team in November 2020.



*Why are friends of Obama and Soros
major investors in voting equipment companies?*

Dominion Voting Systems

Obama's EU Ambassador William Kennard is Executive Board Member of Staple Street Capital major shareholder in Dominion Voting Systems.

Dominion was acquired by its management team and Staple Street Capital in 2018.

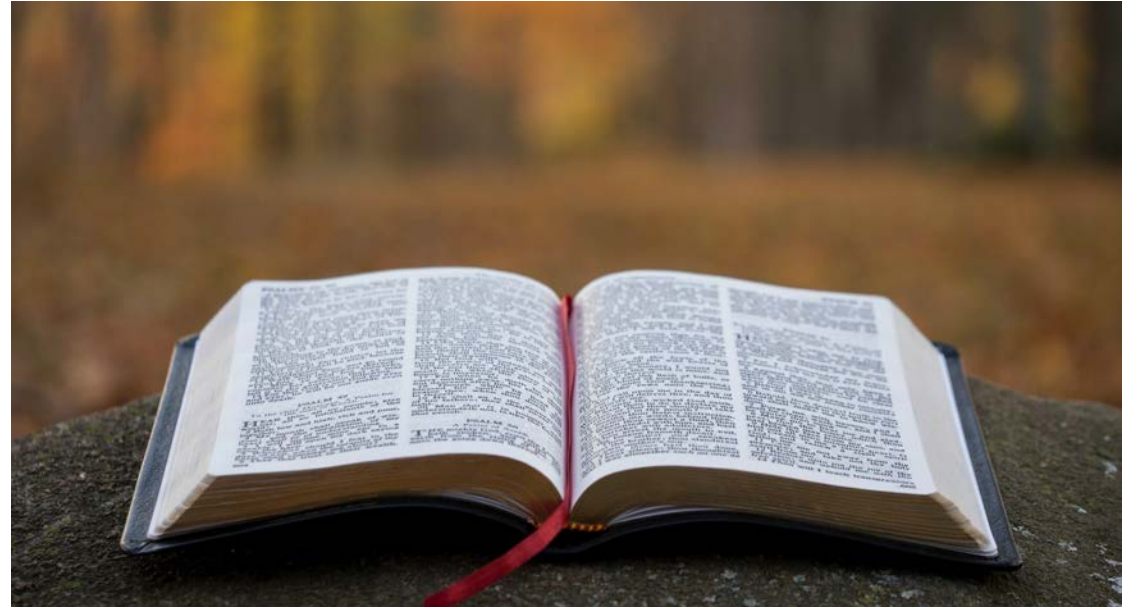


"The 92-year-old philanthropist's multimillion-dollar efforts promoting his bizarre 'open society' agenda encompass some of the most radical leftist ideas on abortion, Marxist economics, anti-Americanism, defunding the police, environmental extremism and LGBT fanaticism," they continued.



Truth and common sense under attack as well as Judeo-Christian values

- Rebellion
- Accusations
- Hate speech vs. freedom of speech
- Defiance
- 80 percent of college campuses
- Christians are bigots, intolerant
- Nut case thinking



LGBTQ Disruption – Judgement

- Nothing more divisive
- After children - grooming
- Social networks
- Mainstream media



CHRISTIANS

AGAINST

CHRISTIAN 

NATIONALISM

Christian nationalism is Christianity-affiliated religious nationalism. Christian nationalists primarily focus on internal politics, such as passing laws that reflect their view of Christianity and its role in political and social life. In countries with a state Church, Christian nationalists, in seeking to preserve the status of a Christian state, uphold an antidisestablishmentarian position.

Christian nationalists support the presence of Christian symbols and statuary in the public square, as well as state patronage for the display of religion, such as school prayer and the exhibition of nativity scenes during Christmastide or the Christian Cross on Good Friday.

"A necessary and timely book!"
—David Thelen,
Chicago Theological Seminary

The **7** *Deadly Sins of*
**WHITE
CHRISTIAN
NATIONALISM**

A CALL TO ACTION

CARTER HEYWARD

Christian Nationalism

BOOK LAUNCH **THE PSYCHOLOGY OF CHRISTIAN NATIONALISM**



PAMELA COOPER-WHITE

Date | Wednesday, April 27

Time | 7:00 pm ET

Location | James Chapel and Online

RSVP: www.utsnyc.edu/book-launch



Pamela Cooper-White
The Psychology
of
Christian
Nationalism

Why People are Drawn In and
How to Talk Across the Divide

FEATURING



SERENE JONES



CORNEL WEST



GARY DORRIEN



**KELLY BROWN
DOUGLAS**

Phillips Theological Seminary



Ukraine: the trigger

Russia, Iran, Turkey and Israel

Ezekiel 38-39

Ukraine destroys two Russian nuclear bombers in airport bombings



Ukraine War: Russian military airfield hit by explosions

Russian air base explosions



Ezekiel 38-39 alignment



Biden at summit in Jeddah, on the Red Sea coast of Saudi Arabia. July 16, 2022

Ezekiel 38-39 alignment



Putin, Raisi and Erdogan, July 19, 2022

Ezekiel 38-39 alignment

- Israel's balancing act between Russia and the West complicated by Russia's use of Iranian drones (October 9)
- Zelenskyy blasts Israel, suggests Russia-Iran nuclear collusion (October 24)



Ezekiel 38-39 alignment

- Zelensky: Israel's neutrality spurred Russia-Iran ties; Putin may help Iran on nukes (October 24)
- Ukraine says Iran's help for Russia should push Israel out of neutral stance (October 30)



Ezekiel 38-39 alignment

- Iran says it tests satellite-carrying rocket, US calls move 'destabilizing' (November 5)
- US launched warplanes after Iran threatened Saudi Arabia – report (November 6)



Ezekiel 38-39 alignment

- Gantz: Israel doesn't have production capacity to supply air defense systems to Ukraine (November 9)
- Outgoing defense minister: I expect Netanyahu to be 'level headed' about Iran strike (November 9)



Russia and Iran

- Iran is preparing to send additional weapons including ballistic missiles to Russia to use in Ukraine, western officials say (November 1)
- Iran is seeking Russia's help to bolster its nuclear program, US intel officials believe (November 4)
- Putin's top security official visits Iran as Russia seeks precision weapons. (November 9)
- Iran and Russia find common ground through Syrian and Ukraine wars (November 11)



Russia and Iran

- Putin's top security official visits Iran as Russia seeks precision weapons. (November 9)
- Iran and Russia find common ground through Syrian and Ukraine wars (November 11)



One World Order and Plandemic

And that no man might buy or sell, save he that had the mark,
or the name of the beast, or the number of his name.

Here is wisdom. Let him that hath understanding count the number of
the beast: for it is the number of a man; and his number is Six hundred
threescore and six.

Revelation 13:17-18

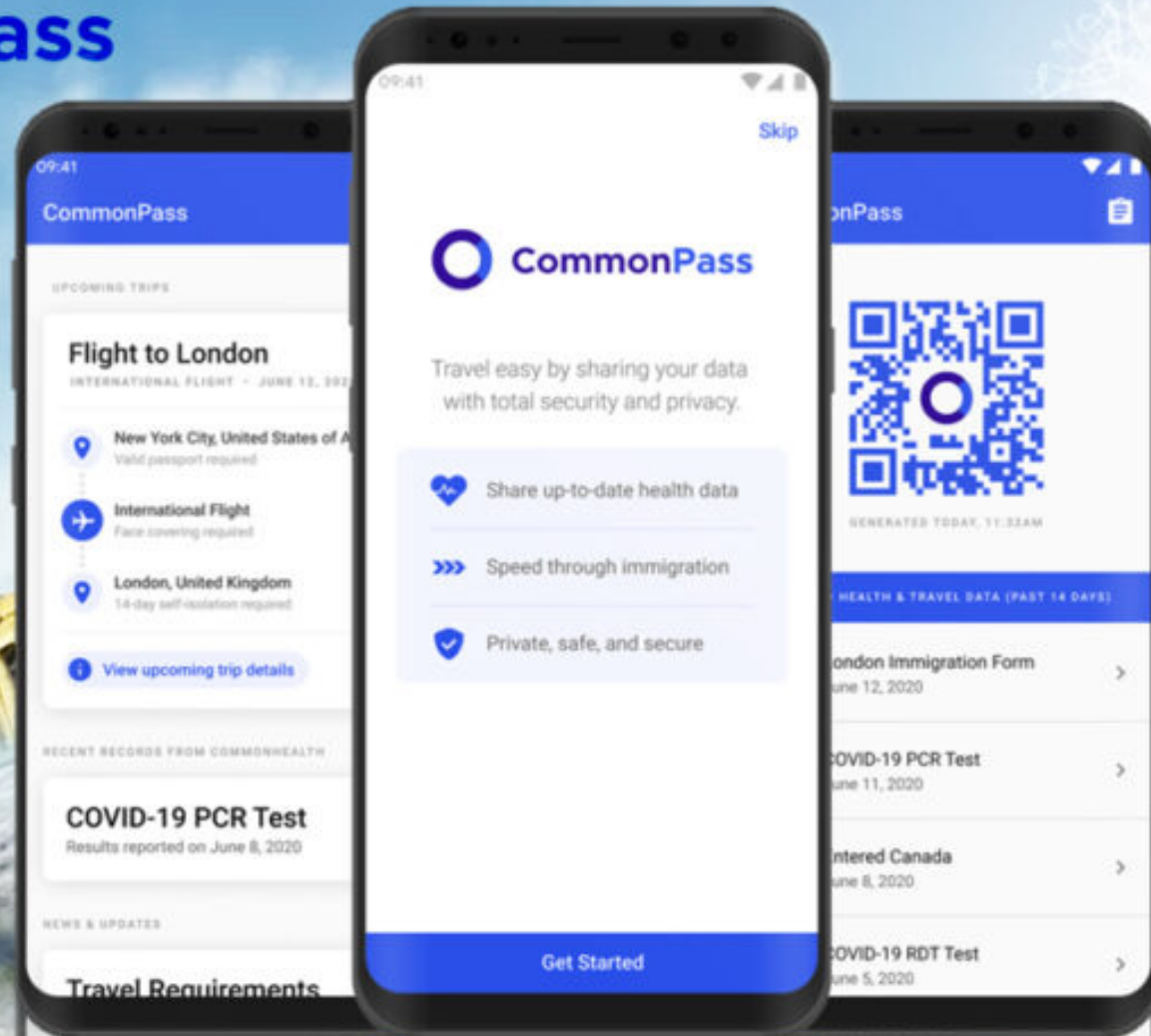
Klaus Schwab Explains How to Fix the Global Trust Crisis

We have over 50 initiatives, platforms for public-private cooperation. I'm very proud to say, since the beginning of the crisis, we have won over 200 additional partners who joined us without knowing when they could go to Davos or not.

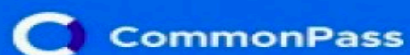


But I think the time has come to bring people together, because we see a degradation of trust in the world, and trust only builds through personal relations. And the [World Economic Forum](#), in a broader sense, is a community of multistakeholders, businesses, governments, civil societies, young generation, to work together.





22:48



COVID-19 Negative

TIME SINCE TEST
5h 32m 53s

NAME

Mr. Takashi J.

DATE OF BIRTH

January 20, 1990

ID TYPE

Passport Number

JURISDICTION

Japan

ID NUMBER



22:48



SAMPLE

8af6cb4e-8153-42f2-b1fd-2acc87e44fb1

TEST DETAILS



COVID-19 Molecular Test

Mar 10 2021, 5:16 PM JST
Accreditations not provided



WithWellness (Toho University Haneda Airport Terminal 3 Clinic)

Dr. Makoto Matsuzaki
Postal Code : 144-0041
2-6-5 Haneda Airport,
Ota-ku,
Tokyo, Japan
03-5708-8011
In Person



Facial Recognition is the Future

- Global Entry facial recognition
- No electronic boarding pass, no passport only a photo of a face
- Driver license facial files
- Convenience, security, ease of use and safety



*Event 201 – New York City
October 19, 2019*



*Bill and Melinda Gates, World Economic Forum,
Rockefeller Foundation and Johns Hopkins University*

*Bill and Melinda Gates Foundation:
Vaccine Development and Surveillance*

Bill Gates' injection of operating system into our body and use of viruses in our body as an excuse to update it. To make it work for his backdoor daily.

Technocracy—they are pushing us toward trans-humanism – digital implants.

MICROSOFT PATENT WO2020060606 – CRYPTOCURRENCY SYSTEM USING BODY ACTIVITY DATA

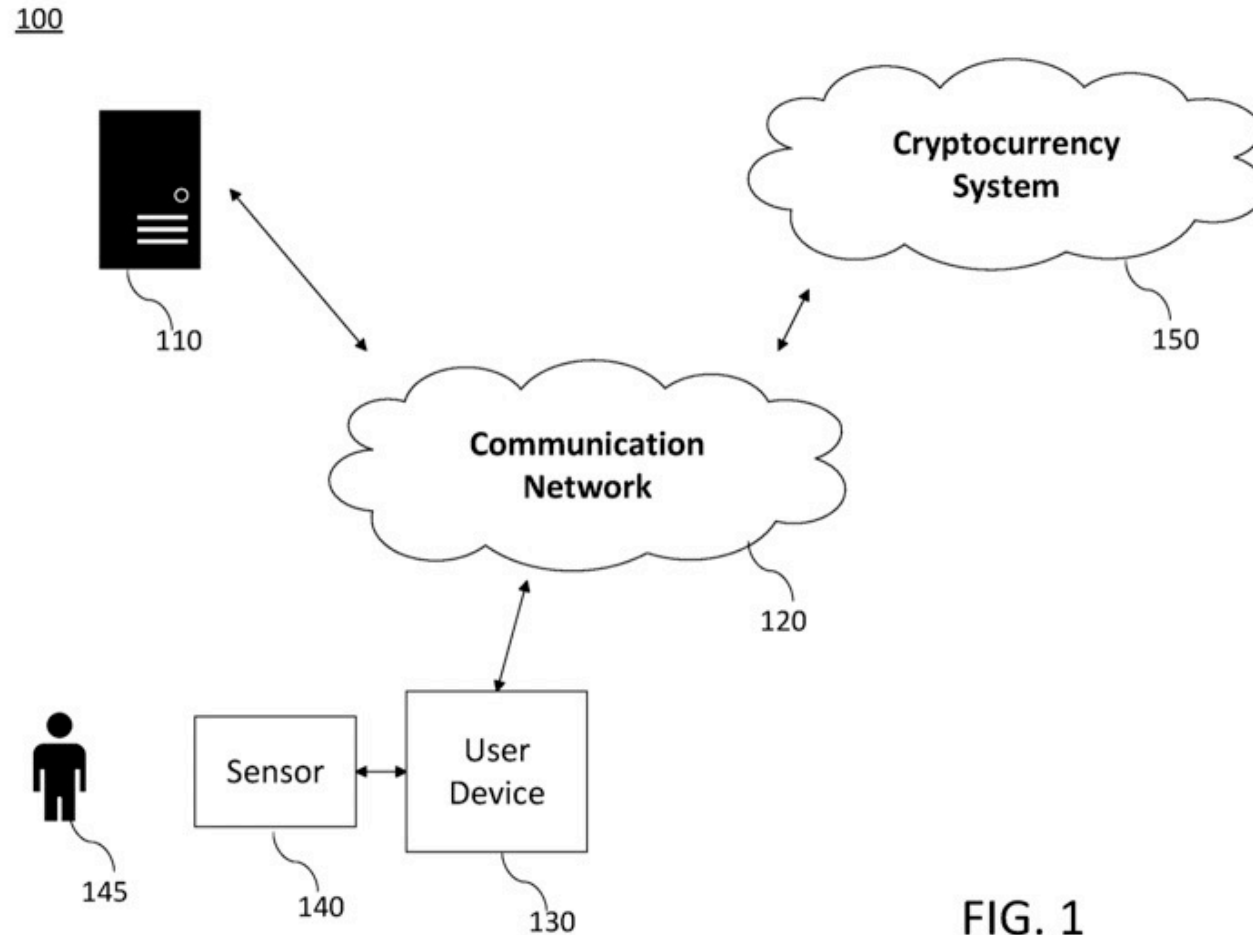
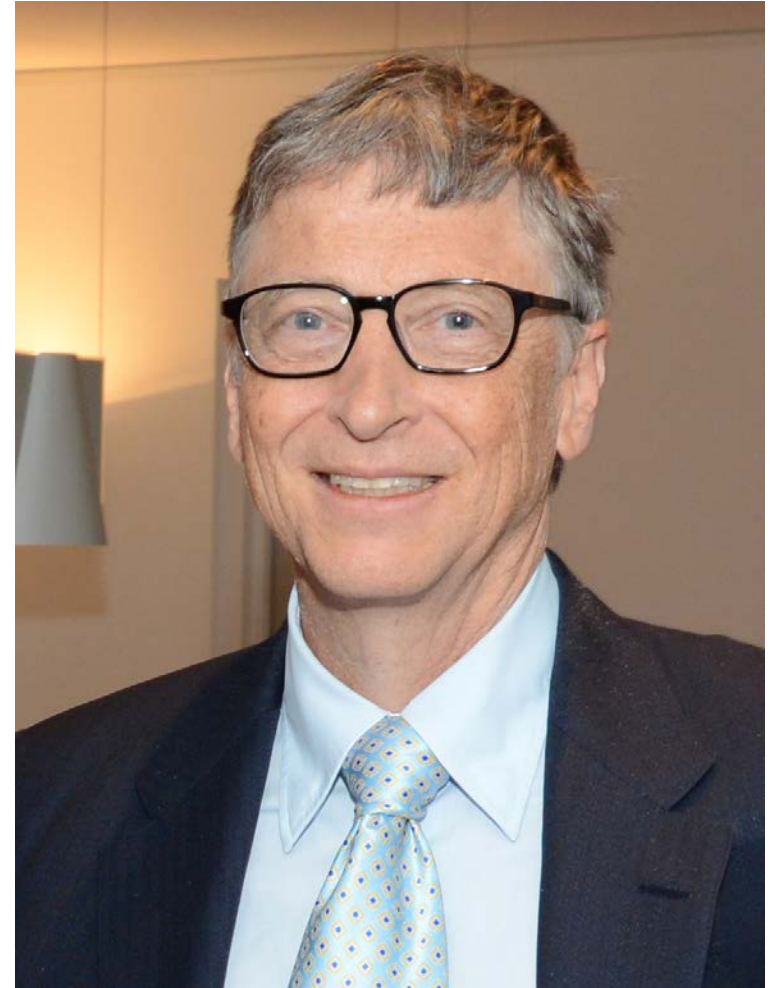


FIG. 1

Electronic tattoos will replace smartphones, says Bill Gates

Gates has predicted a new type of technology that, among other things, **would replace smartphones: electronic tattoos.**

Tattoos have become a trend among many people and the next step, in terms of evolution, seemed clear to technology developers: to bring value to tattoos beyond the sentimental and aesthetic.



Technology gives a small group a lot of control

- Globalist using technology to move to **a system of robotics, software and artificial intelligence** a few people can control many with far less headaches.
- Develop bio-tech opportunity for people to live 150 years. **Downsize the population, integrate robots and use them for everything.**



Microsoft, Amazon and Leidos have three major cloud contracts

Amazon essentially a CIA contractor and 17 U.S. agencies through Amazon web services (AWS).

Amazon announced \$5 billion contract with NSA in 2021.

The Department of Defense Jetti \$10 billion cloud contract with Microsoft and Amazon.

Leidos did a big contract with the Navy in late 2019.



Technology gives you the ability to institute a complete control system and further centralize economic and political control.

Technology gives a small group a lot of control.



Mr. Global – World Economic Forum

- Central bankers' system transformation challenges.
- Essentially all the money on the planet—it is big, complicated and messy.
- Catherine Austin Fitts: **How do you herd all the sheep into the slaughterhouse without them realizing and resisting?**
- **Digital transhumanism—hooked up to the financial system physically.**



Digital Currency

- Once everybody is hooked into those three cloud entities, **you have the ability to radically engineer how cash flows work.**
- **You can literally shut down almost all small businesses and put everybody in a universal basic income (UBI),** a control system, and run it all through the military clouds.
- **Technology gives you the ability to institute a complete control system** and further centralize economic and political control.



*Globalist now implementing robotics.
New tech to make an enormous difference*

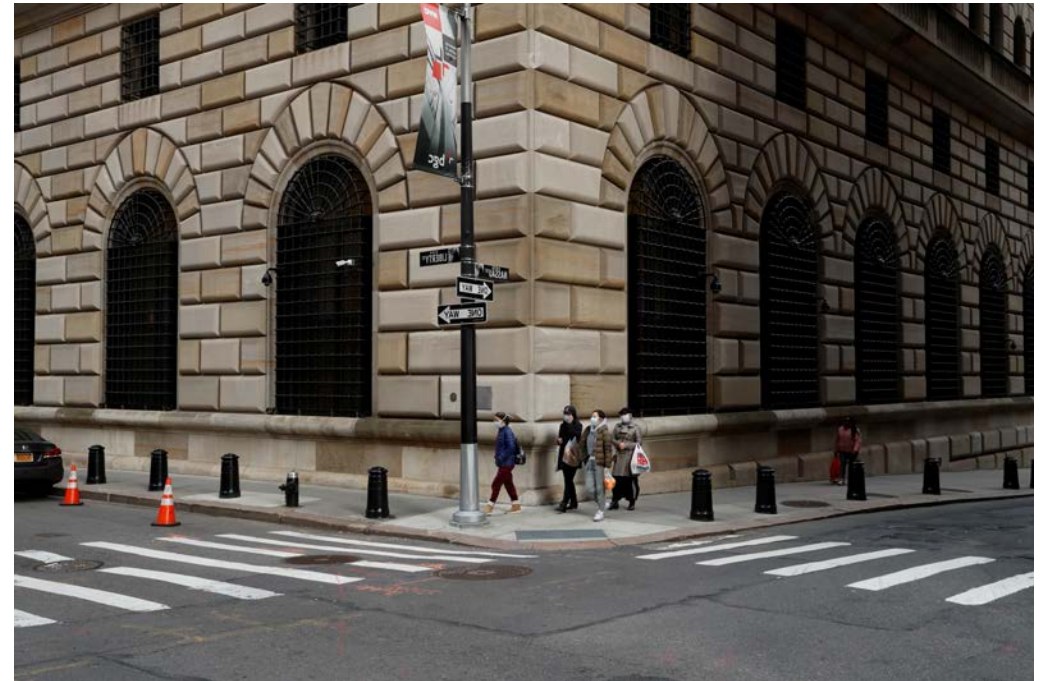
- Hook everyone into the crypto system.
- You will need a database and software system. A satellite system is key.
- Able to track and monitor humans and robots 24/7.
- Technocracy: a human is a natural resource and to be used as such.
- Created a separate civilization. Not part of our civilization.



Banking giants and New York Fed start 12-week digital dollar pilot

Global banking giants are starting a 12-week digital dollar pilot with the Federal Reserve Bank of New York, the participants announced on Tuesday.

Citigroup Inc , HSBC Holdings Plc ([HSBA.L](https://www.hsba.com)), Mastercard Inc ([MA.N](https://www.mastercard.com)) and Wells Fargo & Co ([WFC.N](https://www.wellsfargo.com)) are among the financial companies participating in the experiment alongside the New York Fed's innovation center, they said in a statement.



They have a one-way mirror. They can see you, but you can't see them.



A committee that runs the world

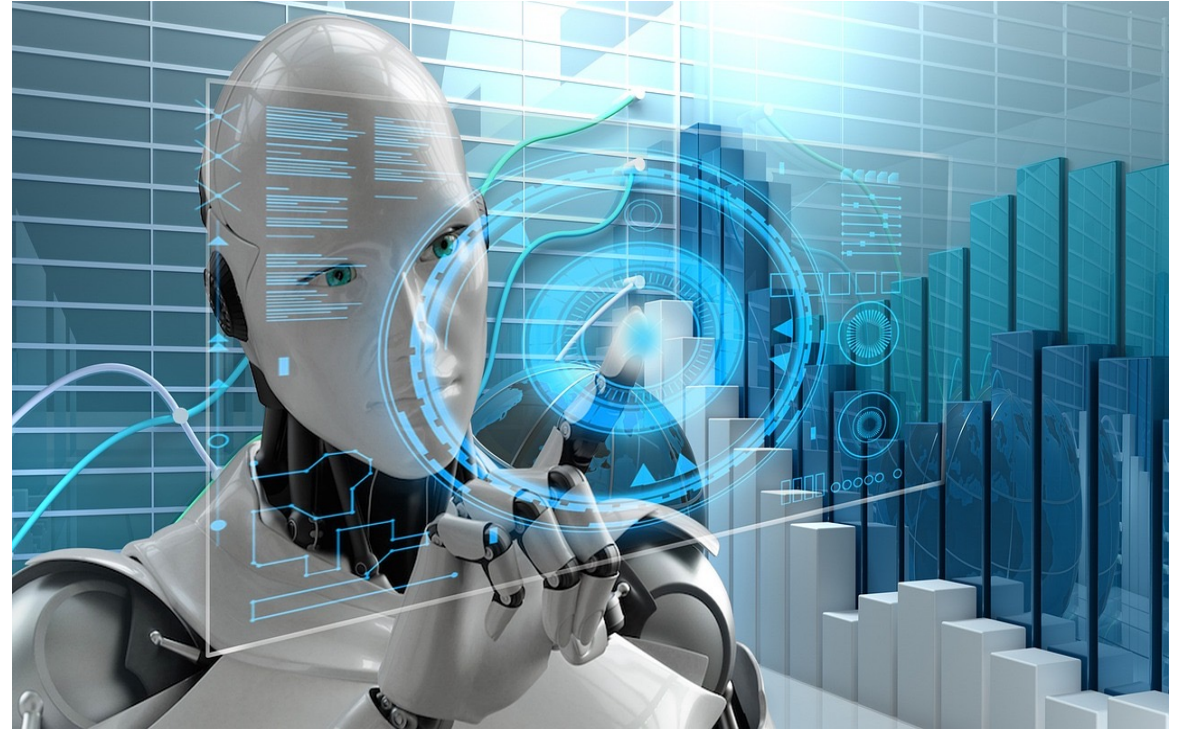
- Tied financial system and abilities to travel into behavior. **Most people under 24/7 surveillance.**
- Their financial incentives and financial powers depend on how well they behave. **In a slave system there is no personal freedom.**
- Technocracy will drive us into a similar system. **Misbehave and pay the consequences.**
- Allowed to move **10 miles from home.**
To fly.



- **Majority of people have been supporting and financing it unbeknown to themselves.** Convenience and security.
- **GOP Opportunity:** Building and financial system and the power to stop it. Bring transparency, where it is going and stop building it.



- **Globalist using technology to move to a system of robotics, software and artificial intelligence** a few people can control many with far less headaches.
- Develop bio-tech opportunity for people to live 150 years. **Downsize the population, integrate robots and use them for everything.**





Citizens gain
points by:



Donating blood
or money



Engaging in
charity work



Praising the
government
on social media



Helping
the poor

REWARDS

THE GAME OF LIFE

China's social credit system expands the idea of a standard credit check to all aspects of life.

Each citizen is assigned 1000 points, monitored to judge their behavior, and rated accordingly.

Citizens lose
points by:



Not visiting
one's aging
parents regularly



Cheating in
online games



Insincere
apologies for
crimes committed

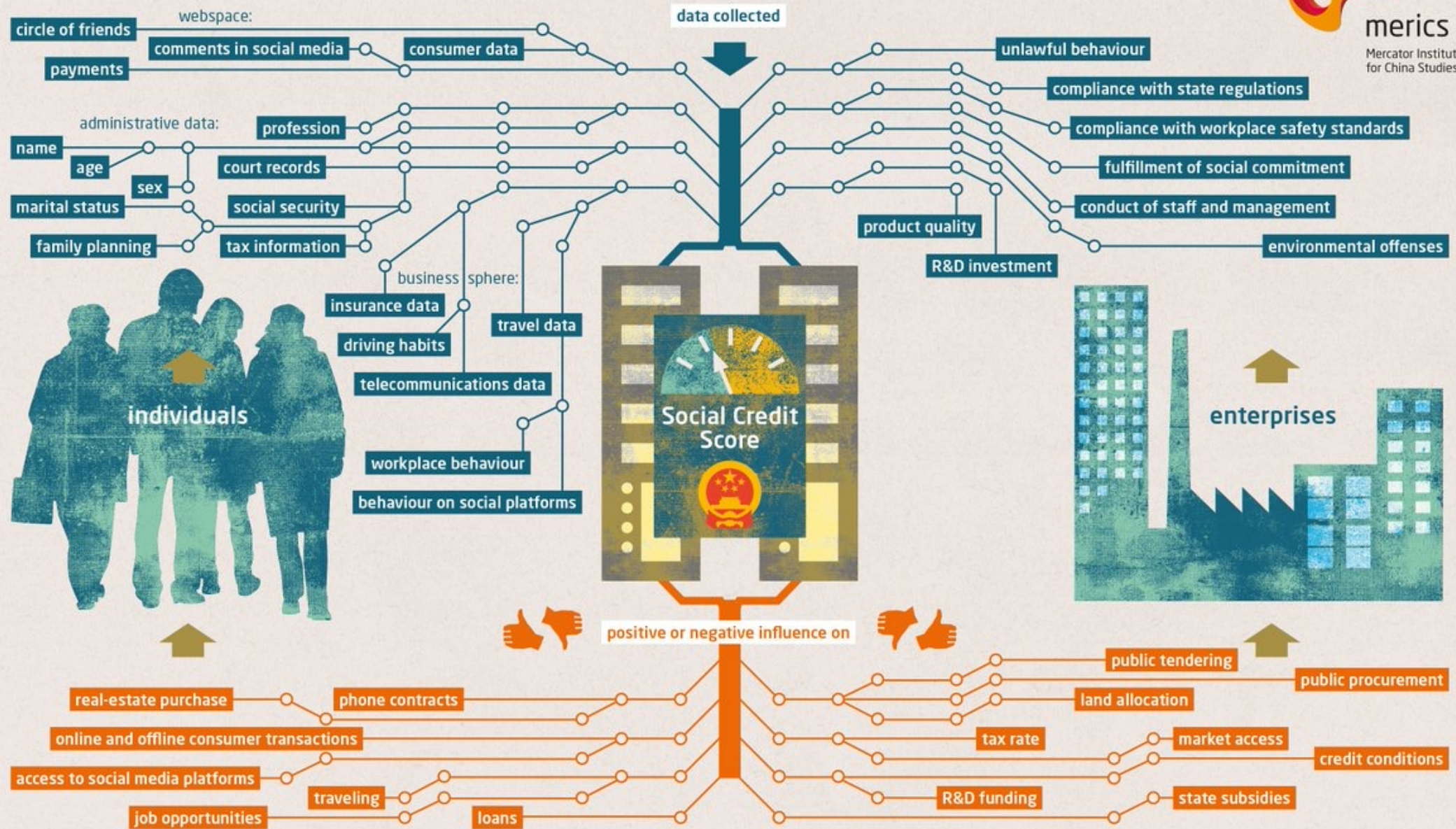


Spreading rumors
on the internet

PUNISHMENTS



The all-seeing state: China's plans for total data control



China:

Social credit system; complete digital control system of people.

- China: social credit system; complete digital control system of people. Nearly all use data from social networks or smartphone apps, besides sophisticated video surveillance.
- By 2020, most major Chinese urban public spaces were equipped with facial recognition cameras under the Skynet system.



President Xi Jinping: 'THE GIFT OF SECURITY'

- “A feeling of security is the best gift a country can give its people,” President Xi Jinping said in a documentary on national television just before the 19th National Congress of the Communist Party in October 2017; 42 percent of the world’s video surveillance cameras are in China.



*COP: 27:
The Issues, the Tensions, and the
Urgent Need for Unity on Climate*

The past seven years have been the [warmest on record](#). For a brief period, **worldwide lockdowns caused greenhouse gas emissions** to drop, but rates have since risen to pre-pandemic levels.



COP: 27:

The Issues, the Tensions, and the Urgent Need for Unity on Climate

In Sharm El-Sheikh, a resort town on Egypt's eastern coast, **representatives from nearly 200 countries—including more than 100 heads of state—joined business leaders, religious figures, climate experts, local officials, and advocates** for 12 days of events and official negotiations.



G20 Bali Leaders' Vaccine Technology

We support the WHO mRNA Vaccine Technology Transfer hub as well as all as the spokes in all regions of the world with the objective of sharing technology and technical know-how on voluntary and mutually agreed terms.



G20 Bali Leaders' Vaccine Technology

We acknowledge the importance of shared technical standards and verification methods, under the framework of the IHR (2005), to facilitate seamless international travel, interoperability, and recognizing digital solutions and non-digital solutions, including proof of vaccinations.

G20 SDG (Sustainable Development Goals)

We recognize the importance of digital transformation in reaching the SDGs.

We acknowledge that affordable and **high-quality digital connectivity is essential for digital inclusion and digital transformation**, while a resilient, safe and secure online environment is necessary to enhance confidence and trust in the digital economy.



ESG

Environmental, Social and Governance (ESG)

What is ESG

Environmental, social and governance (ESG) integration is the practice of incorporating ESG information into investment decisions to help enhance risk-adjusted returns, regardless of whether a strategy has a sustainable mandate.



What is ESG

ESG is often used interchangeably with the term “[sustainable investing](#).” We see sustainable investing as the umbrella and ESG as a data toolkit for identifying and informing our solutions.

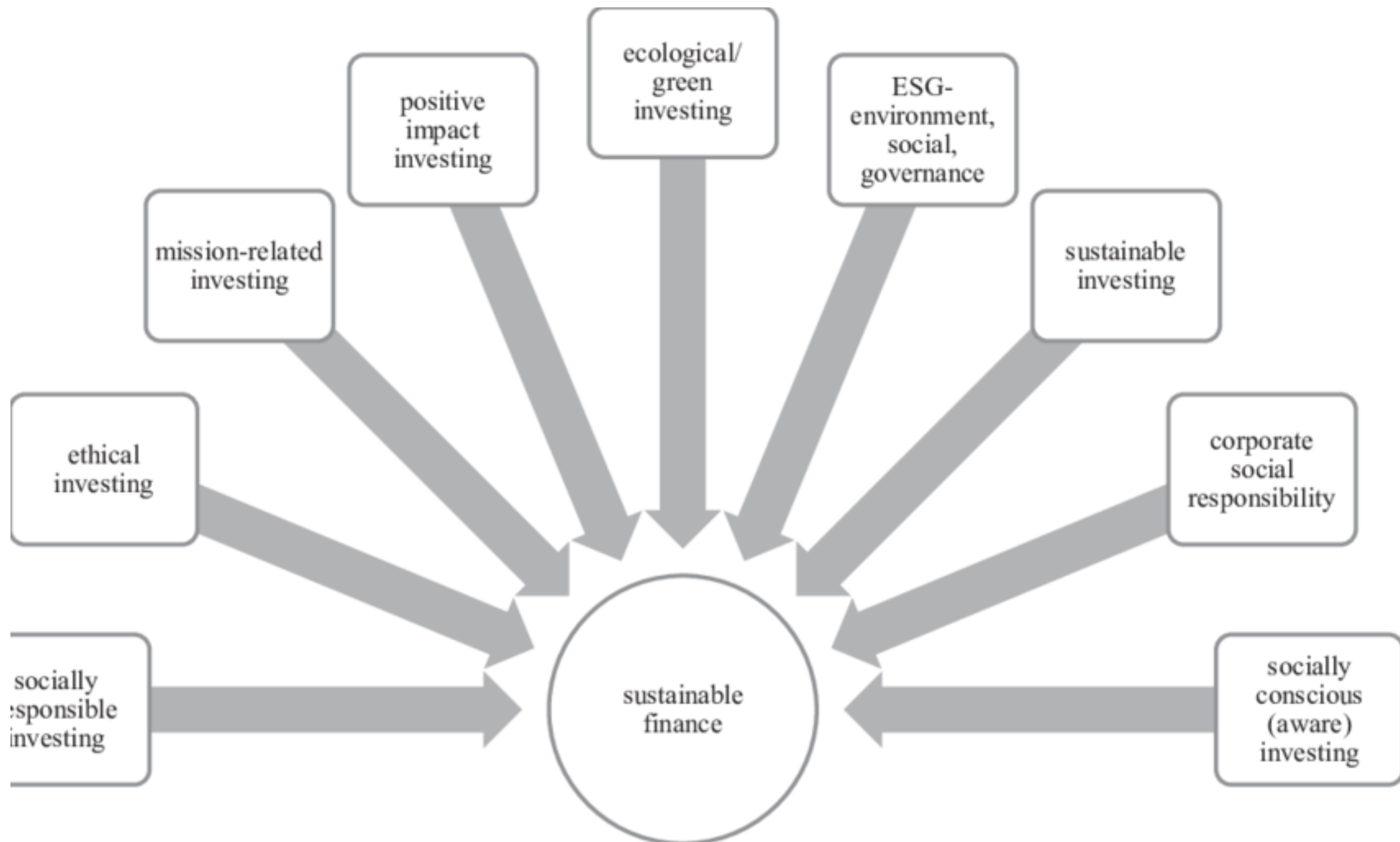


What is ESG

ESG data is most often categorized as “non-accounting” information because it captures components important for valuations that are not traditionally reported. Company valuation has become more complex, with a growing portion tied up in intangible assets.

ESG metrics provide insights into these intangibles, such as brand value and reputation, **by measuring decisions taken by company management that affect operational efficiency and future strategic directions.**





Break Up the ESG Investing Giants

BlackRock, Vanguard and State Street effectively control each other—and their market competitors. The Clayton Act was made for situations like this.





Environmental (E)

Covers themes such as climate risks, natural resource scarcity, pollution and waste and environmental opportunities



Social (S)

Includes labour issues and product liability, risks such as data security and stakeholder opposition



Governance (G)

Encompasses items relating to corporate governance and behaviour, such as board quality and effectiveness



Enviroment

- Climate risks
- Natural resource scarcity
- Pollution
- Waste
- Environmental opportunities



Social

- Labour issues
- Product liability
- Gender diversity
- Human rights
- Geopolitical environment



Governance

- Board quality & effectiveness
- Leadership
- Executive pay
- Audits
- Internal control
- Shareholder rights

[View our Key Issues framework](#) | [Methodology Excerpt](#)



LAGGARD

A company lagging its industry based on its high exposure and failure to manage significant ESG risks

AVERAGE

A company with a mixed or unexceptional track record of managing the most significant ESG risks and opportunities relative to industry peers

LEADER

A company leading its industry in managing the most significant ESG risks and opportunities

ESG integration is...



Arming portfolio managers with tools and information to identify risks and opportunities within portfolios



Enhancing the investment process and implementing this across all our portfolios



Making investment decisions that take financially material ESG information into account

...and is not



A values-based exercise



Addressing stakeholder concerns by applying exclusionary screens based on immaterial ESG information



Simply developing ESG versions of existing products while leaving processes unchanged

COMPANY OVERVIEW

ENVIRONMENTAL

- RESOURCE USE
- EMISSIONS
- INNOVATION



SOCIAL

- WORKFORCE
- HUMAN RIGHTS
- COMMUNITY
- PRODUCT RESPONSIBILITY



GOVERNANCE

- MANAGEMENT
- SHAREHOLDERS
- CSR STRATEGY



MORE THAN 70 KEY PERFORMANCE INDICATORS (KPI) (CALCULATED FROM DATA POINT VALUES)

MORE THAN 400 DATA POINTS